

| Risk Description and Consequences   | Current Risk Rating | Direction | Reasons for change | Current Controls   | Further Actions Identified  | Last Review | Next Review |
|---|---------------------|-----------|--------------------|--|---|-------------|-------------|
| <b>Growth agenda.</b> Striking a balance between meeting statutory obligations to maintain provision of schools, roads etc and investment in expansion and growth.  |                     | ◀▶        |                    | Ongoing discussions with developers and focus groups.  | Investigate and maximize all investment opportunities.  | Oct-11      | Apr-12      |
| <b>Meeting Environment Capital / climate change aspirations.</b> Significant funding and investment is required to achieve city council's green aspirations.  |                     | ◀▶        |                    | Stream of government funding: e.g. sustainable travel and European funding schemes.  | Possible creation of company producing energy from solar and wind sources.  | Oct-11      | Apr-12      |
| <b>Impact of social demographic change.</b> Ageing population, migration, disability etc. placing increased demand on services as local government funding from Government decreases.   |                     | ◀▶        |                    | Ongoing monitoring and review. Financial impact evaluation.  | Continuously under review.  | Oct-11      | Jan-12      |
| <b>Corporate manslaughter/ health and safety incident.</b> Failure of the health and safety system to prevent a death or serious injury that could have been prevented.   |                     | ◀▶        |                    | Robust arrangements and training in place.   | Create more visibility and clarity in reporting processes and arrangements around new partnerships with other organisations. Improve strategic approach to health and safety and increase training. | Oct-11      | Apr-12      |
| <b>Homelessness.</b> Potential for increase in homelessness as a result of legislative and housing benefit changes and the challenging financial climate. Potential for increase in rough sleeping and temporary accommodation costs if unable to meet demand for social/private rented accommodation |                     | ◀▶        |                    | Review and transformation of housing services to ensure appropriate controls are in place; working closely with housing associations to assess and prepare for the impact of change. | Assess impact of benefits reform.   | Oct-11      | Jan-12      |

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| <b>Crime and anti-social behaviour reduction and a breakdown in community cohesion.</b> An increase in reported crimes as a result of social changes and financial pressures could lead to increased costs to the public sector, lack of community cohesion and increased threat of crime.                             |                     | ▼         | Fewer crimes being reported                               | Restructure of neighbourhood services to combine city council and police community safety teams. Continual development of the Safer Peterborough partnership. Development of the family recovery programme (assisting families who are most in need of support and access to services). Launch of integrated offender management scheme, which targets and rehabilitates Peterborough's most prolific offenders in order to reduce the number of victims of crime. | Continued work to enhance community partnerships such as Operation CAN-do (10 year project to regenerate Millfield and New England), neighbourhood committees, police neighbourhood panels etc. Monitor numbers and types of reported crimes. | Oct-11      | Apr-12      |
| <b>Safeguarding.</b> Failure of the safeguarding system to prevent a child or vulnerable adult's death or serious injury.  |                     | ▲         | Increased pressure on capacity and adverse Ofsted report. | Continuous development of policies and procedures. Routine performance management. Implementation of quality assurance processes.  | Detailed audit of files and case loads. Ongoing consultation with partner agencies. Review of senior management.  | Oct-11      | Jan-12      |
| <b>School places.</b> Failure to provide suitable schools for the needs of children and families in the city and to improve performance in educational attainment could lead to needs of vulnerable children not being met, inadequate number of school places available and failure to provide innovative curriculum. |                     | ◀▶        |   | Regular reviews to ensure maximum places are taken in schools where all building works are undertaken.   | Development of building programme to create additional 8,000 spaces in the next five years. City of Peterborough Academy (Formerly Hereward Community College) to reopen in 2012 and create additional secondary places.                      | Oct-11      | Apr-12      |
| <b>Financial position.</b> The city council plans to deliver £28 million of savings in 2011-12. If additional budget demands emerge, for example due to prolonged economic downturn, further pressure is placed on the budget.   |                     | ▲         | General financial climate.                                | Early development of medium-term financial strategy. Senior management team monitoring financial plans. Budget position monitored on a monthly basis.  | Ongoing budgetary control process will monitor current year position.   | Oct-11      | Jan-12      |
| <b>Industrial action.</b> Long-term widespread industrial action could affect delivery of city council services.   |                     |           | New risk.   | Positive relations with trade unions. Robust contingency plans in place.   | Continuous monitoring. Update business continuity plans within critical services.   | Oct-11      | Ongoing     |
|  |                     |           |   |  |   |             |             |